Our Investment Themes

2026







Contents

Our 2026 Investment Themes

Adapting to multiple regime changes	p. 2
1/ Ride the bull, but guard the gains	p. 4
2/ Escape shrinking cash returns	p. 6
3/ Beyond algorithms, the new AI frontiers	p. 8
4/ Welcome to the new age of scarcity	p. 10
5/ Investing when policy rules markets	p. 12
6/ Opportunity rising: the allure of Asia	p. 14

Adapting to multiple regime changes



Lower interest rates pressure bond and cash returns

Interest rates continue to fall worldwide, led by the US Federal Reserve, with a slew of emerging market central banks following suit. Slower wage and rental growth, easing energy prices and persistent political pressure should lead the Fed to prioritise growth over inflation in 2026. The decline in short-term interest rates to as low as zero (in Switzerland's case) is mechanically pushing down long-term bond yields, despite ballooning debt levels and sizeable refinancing requirements of governments of major economies. Consequently, savers are now faced with lower returns from cash and sovereign bonds, a situation worsened by compressed corporate bond spreads now at cycle lows. The hunt for yield is back on.

Plentiful liquidity can drive stocks even higher

Several factors, including plentiful macro liquidity from the US and China, lower long-term rates, strong corporate earnings, continued demand for shares via record buybacks, and buoyant retail investor optimism, argue that global stock markets could march even higher in the year ahead despite stretched US stock valuations. In the fourth year of this market uptrend, we should also expect increasing volatility. We look for ways to participate in this continued upside potential in stocks, while limiting risks to the downside in the event of a market correction.

Just how persistent is US exceptionalism?

The 12% depreciation of the US dollar in the first half of 2025 challenged the concept of "American exceptionalism". Geopolitical volatility around tariffs, lower US interest rates, weakening Fed independence, rising US debt levels and a prospective narrowing of the economic growth gap between the US and the rest of the world suggest that dollar weakness can persist. Investors are generally heavily exposed to both US stocks and the dollar, after 12 years of steady outperformance to the end of 2024. However, 2025 marked an inflection point in this pro-US trend, with leadership shifting to World ex-US stocks and currencies. We advocate a rebalancing away from US stocks and the greenback towards the rest of the world, especially to technology-heavy Asian stock markets which today dominate most areas of critical technology hardware.

AI will clearly be transformative, but who will really benefit?

Although most people would agree that Artificial Intelligence is a transformative technology revolution, which is already having a profound impact on the way we live, work and get around, the clear challenge is identifying which companies will benefit from the next huge wave. At this stage, some new trends are already clear and visible. For example, the demand for electricity will increase substantially due to AI data centres, as will demand for

ultraclean water used to make computer chips and then to cool data centres. We believe that the next wave of AI will move away from large language models to physical AI in the form of humanoid robots, industrial automation and self-driving cars.

Welcome to the new age of resource scarcity

After many years of living in a land of plenty where raw materials were easily accessible and relatively cheap, we are now in an age of resource scarcity. Three factors have ushered in this new era for commodities:

- i) rising demand for electricity and strategic metals owing to growing investment in technology and defence;
- ii) the inability to meet this rising demand given a historic underinvestment in new mining and refining capacity for these commodities, and
- iii) the greater use of resource supply serving as geopolitical leverage between countries.

In sum, we see a new long-run bull market for commodities.

We invite you to go further by reading more about our six annual investment themes.



1

Ride the bull, but guard the gains

Nervous bull

The current bull market in stocks that began in October 2022 has been powerful. Investors in the MSCI World index have benefitted from a 92% return in US dollars and 61% in euros to end-October boosted by i) low and falling interest rates in most countries; ii) modest positive economic growth combined with moderating inflation, and iii) government stimulus supporting growth in Europe and China.

Even if a "melt-up" scenario of accelerating stock market gains is possible over the first half of 2026 on the back of these prevailing forces, investors should recognise that this could still occur despite considerable geopolitical uncertainty and elevated market volatility. Maintaining exposure to stocks while limiting downside risks will be key.





• Equity market-focused hedge funds and

• Other asset classes including commodities and

alternative UCITS funds

other real assets

Escape shrinking cash returns

Hunt for yield

Euro cash deposit rates have halved from their 2024 highs, and US dollar savings rates are now following as the Federal Reserve resumes interest rate cuts. With over EUR 9 trillion in eurozone household deposits and over USD 7 trillion in US money market funds, which will generate much lower returns in 2026 and beyond, cash-rich investors are once again obliged to look further afield for reasonable expected rates of return.

Sovereign and corporate bond markets do not offer many obvious yield choices at present, with investment grade credit close to 15-year lows and US Treasury yields falling as the Fed cuts rates. Acting opportunistically to profit from temporarily higher bond yields will be key in 2026.





Beyond algorithms, the new AI frontiers

Accelerating the AI revolution: powering what comes next

The first wave of artificial intelligence euphoria has carried the Magnificent 7 to new highs and to increasingly lofty valuations. While AI-related investment in computing power and data centres rises inexorably amid a race for large language model dominance, we see this investment surge as a potential risk for investors.

We prefer to target two other fast-growing areas of AI-related technology that are now attracting significant and lucrative investments: i) electricity generation, transmission infrastructure and cooling systems to support the escalating demands of AI data centres, and ii) Agentic AI, the next generation of AI that can learn autonomously, make decisions with flexibility and independence, and adapt to new situations. While automation and robotics still have significant potential for growth, Agentic AI is set to impact virtually all industries, enabling innovative applications and use cases.



Key risks • Al adoption and monetisation are slower than expected, especially if some of the bottlenecks we mention in this theme turn out to be complex to resolve. • Massive investment by hyperscaler companies in AI may result in poor ultimate returns on investment due to intense global competition. If returns on investment are lower than anticipated, the rollout of AI could be delayed. • A recession could lead to a reduction in AI budgets, potentially hindering the progress of AI implementation and slowing down the realisation of the potential benefits. • Security aspects likely to become more important in the whole AI ecosystem. Our recommendations A theme focused on Al's next stage and what it will require. • Power generation, transmission infrastructure, energy storage (batteries) Nuclear power • High-end chips designed for data transfers, storage and computing; sensors • Certain metals and special materials, such as copper, lithium, aluminum, titanium, lightweight composites, some rare earth elements • Efficient cooling systems, water-related technologies Cybersecurity • Robotics and humanoids-related hardware and software • New (Agentic) Al applications in healthcare, finance and other industries.

Welcome to the new age of scarcity

The New Age of rationed resources

The rise of tariffs, the reverse of globalisation and mounting conflicts have underlined the geopolitical importance of the security both in critical minerals and energy. Global demand for strategic metals and different sources of energy continues to grow, partly thanks to expanding technology investment, while supply remains constrained after years of underinvestment in new production capacity. Precious metals benefit from a different source of increasing demand, principally driven by the desire for de-dollarisation by sovereign nations and central banks outside the US, thereby driving gold and silver to new all-time highs in the face of limited primary supply growth.

As is often said in the commodities world, "the cure for low prices is low prices". The 2008-2020 era of lower commodity prices has now set the scene for a prolonged period of higher commodity prices, in our view, until supply can finally react to stronger demand and higher prices. However, this will take years to reach, given the long lead time between rising commodity prices and capital investment in new mining and refining capacity.





Investing when policy rules markets

Fiscal Dominance

Government debt burdens have swelled to historic highs across the world, fuelled by jumbo COVID-related fiscal spending plans, inflationary increases in benefit spending and rising debt interest costs. Governments increasingly struggle to keep their debt burdens at sustainable levels over the long term, with deep cuts in state spending difficult to achieve when parliaments are divided. Debt sustainability can be achieved over the long term through i) faster economic growth to boost tax receipts, and ii) financial repression by central banks and governments to achieve a lower cost of debt. These factors reduce the riskadjusted return of long-term nominal bonds.

Longer life spans and stretched government budgets require people to work longer before they retire. The average retirement age is set to increase in the years to come. Governments are introducing incentives to work via reduced taxes and social charges. This presents opportunities in senior consumption and services, e.g. in insurance and wealth management.





Opportunity rising: the allure of Asia

Rediscovering the allure of Asia

2025 was a banner year for Asian stock exposure particularly Chinese technology, Taiwanese semiconductors, Japan and South Korea. Despite strong performance from each of these Asian stock segments, foreign investors remain underexposed to Asian stock markets in favour of the US. In addition, Asian equities have shown large underperformance to US equities since 2009.

Corporate governance reforms with a consequent improvement in profitability and shareholder returns have been very evident in Japan and latterly in South Korea, while the heavy technology hardware and e-commerce exposure to the Asian technology and industrial sectors has begun to profit from the broadening investment in AI-related beneficiaries.

Broad domestic retail and institutional investor participation is a new feature of the 2025 Asian stock market rally, underlined by huge southbound investor flows from Mainland China into Hong Kong-listed technology stocks. We expect further positive momentum both in terms of profitability and retail investor sentiment and we focus on key areas of technology including semiconductors, industrial automation and robotics, plus batteries and critical metals.



Key risks

- Policy uncertainty in China as stimulus is not enough and the property market relapses into a downturn which impacts consumption. This would increase the risk of persistent deflation and rising loan defaults.
- The return of the bond vigilantes as Japan loses control of the long-end of the curve, creating volatility in the yen and long-term bond yields.
- A trade war re-emerges between the US and China
- A major downturn in the technology Capex cycle in the event of an AI bubble, and if Northern Asia is geared to this spending.
- A stronger US dollar leading to tightening financial conditions in Asia. Rate cuts become much more difficult as Asian countries need to support their currencies.

Our recommendations

A theme focused on increasing allocations to the Asia

- Improving corporate governance in Japan, China and South Korea
- · Asia is a technology innovation hub, and moreover, the bifurcation of technology supply chains (strategic reorganisation of procurement processes) is creating opportunities throughout the region: China, Japan, South Korea and Taiwan.
- Asia, led by China, is a manufacturing powerhouse with green energy, EV, batteries and factory automation. Asian ex-China countries also benefit from the regionalisation of the supply chains.
- Ageing populations in North Asia are driving demand for healthcare and pharmaceutical development.
- Rising middle class: growing consumption and young populations in South Asia, with India leading the region as growth shifts southwards. In addition, domestic brands are proliferating in Asia.

Disclaimer

This marketing document is provided by the Wealth Management business of BNP Paribas, a French public limited company with a capital of €2,468,663,292, registered office 16 bd des Italiens 75009 Paris - France, registered at RCS Paris under number 662,042,449, authorised in France, under the number 662,042,449, approved in France by the Autorité des Marchés Financiers (AMF). As a marketing document, it has not been produced in accordance with regulatory constraints to ensure the independence of investment research and is not subject to the prior transaction ban. It has not been submitted to the AMF or other market authority. This document is confidential and intended solely for use by BNP Paribas SA, BNP Paribas Wealth Management SA and companies of their Group ('BNP Paribas') and the persons to whom this document is issued. It may not be distributed, published, reproduced or revealed by recipients to other persons or reference to another document without the prior consent of BNP Paribas. This document is for informational purposes only and does not constitute an offer or solicitation in any State or jurisdiction in which such offer or solicitation is not authorised, or with persons in respect of whom such offer, solicitation or sale is unlawful. It is not, and should under no circumstances be considered as a prospectus. The information provided has been obtained from public or non-public sources that can be considered to be reliable, and although all reasonable precautions have been taken to prepare this document, and, in the event of any reasonable precautions, the accuracy or omission of the document shall not be recognised. BNP Paribas does not certify and guarantees any planned or expected success, profit, return, performance, effect, effect or profit (whether from a legal, regulatory, tax, financial, accounting or other point of view) or the product or investment. Investors should not give excessive confidence in theoretical historical information relating to theoretical historical performance. This document may refer to historical performance; Past performance is not a guide to future performance. The

information contained in this document has been drafted without taking into account your personal situation, including your financial situation, risk profile and investment objectives. Before investing in a product, the investor must fully understand the risks, including any market risk associated with the issuer, the financial merits and the suitability of such products and consult its own legal, tax, financial and accounting advisers before making an investment decision. Any investor must fully understand the characteristics of the transaction and, if not otherwise provided, be financially able to bear the loss of his investment and want to accept such risk. The investor should remember that the value of an investment as well as the income from them may fall as well as rise and that past performance is not a guide to future performance. Any investment in a product described is subject to prior reading and to an understanding of the product documentation, in particular that which describes in detail the rights and duties of the investors and the risks inherent in an investment in that product. In the absence of any written provision, BNP Paribas does not act as an investor's financial adviser for its transactions. The information, opinions or estimates contained in this document reflect the author's judgement on the day of his drafting; they must not be considered as authority or be substituted by anyone in the exercise of his or her own judgement and subject to change without notice. Neither BNP Paribas nor any BNP Paribas Group entity will be liable for any consequences that may arise from the use of the information, opinions or estimates contained in this document. As a distributor of the products presented in this document, BNP Paribas may receive distribution fees on which you can obtain further information on specific request. BNP Paribas, its employees or Directors may hold positions in or relationship with their issuers. By receiving this document you agree to be bound by the above limitations.

> © BNP Paribas (2025). All rights reserved. Photos from Getty Images.



Connect with us



BNP Paribas Wealth Management



Listen to our investment strategy podcasts on all main platforms



we alth management. bnpp aribas









The bank for a changing world